

SAFE HARBOR



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CONTENT



	Industry Highlights	04
02.	Operational Highlights	05
	Financial Highlights	06
	Business Review	11
	Annexures	23
06.	Overview: Uno Minda Group	25

INDUSTRY HIGHLIGHTS FOR Q2 FY25



Auto Industry growth momentum continues led by recovery in 2W

Recovery in 2W market with improved rural sentiment registering 13% YoY growth during the quarter.

PV segment remains stable while CV decline by 13%

e-2W Registration recover

e-2W registration for the quarter increase by 58% Y-o-Y basis and 29% Q-o-Q basis as per SMEV.



EMPS 2024 to be subsumed under PM E-DRIVE Scheme

The scheme will support 24.79 lakh e-2Ws, 3.16 lakh e-3Ws, and 14,028 e-buses till March 2026

European Auto Industry face headwinds

The European auto industry is facing a number of challenges, including lower demand and a decline in battery-electric vehicle sales



KEY OPERATIONAL HIGHLIGHTS FOR Q2 FY25



Expansion in ASEAN Market

PTMA to set up new plant for manufacturing of long tail lamps for PVs with capex of Rs 210 Cr Existing plant will also be relocated to the new site to consolidate operations



Multiple plant commission

TRMN Greenfield plant for manufacturing of Seat belts and Smart Keys, TG Minda additional capacity commissions

To add substantially to group revenues

Uno Mindarika plant consolidation in North

Commences components manufacturing at new plant in Farrukhnagar

Existing plant at Manesar to be shifted to Farrukhnagar by Q3 FY27

TLA with Mobis

Minda Onkyo signed TLA for manufacturing of speakers in India.

To strengthen the company's capabilities in automotive speakers and enable widening its offerings and customer base.





KEY FINANCIAL HIGHLIGHTS FOR THE QUARTER



Group Revenues (Including JVs and Associates) (Unaudited) higher by 17% Y-o-Y

Rs 5,112 Cr

for the quarter

EBITDA higher by 20% Y-o-Y to

Rs 482 Cr

for the quarter

PAT (UML share) increased by 9% on Y-o-Y to

Rs 245 Cr

for the quarter

EBITDA margin at

Rs 4,245 Cr

Consolidated Revenues increased by

at 11.36%

for the quarter

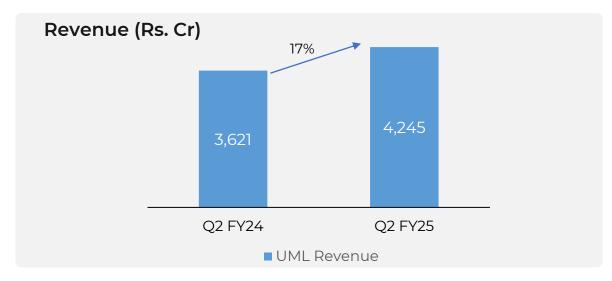
17% Y-o-Y to

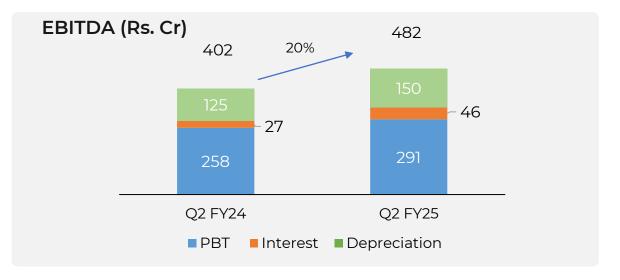
for the quarter

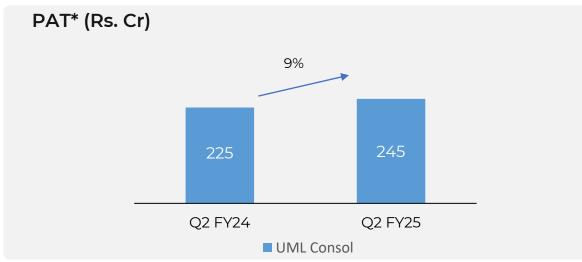


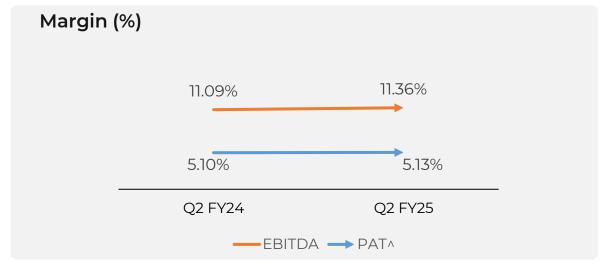
CONSOLIDATED FINANCIAL HIGHLIGHTS – Q2 FY25







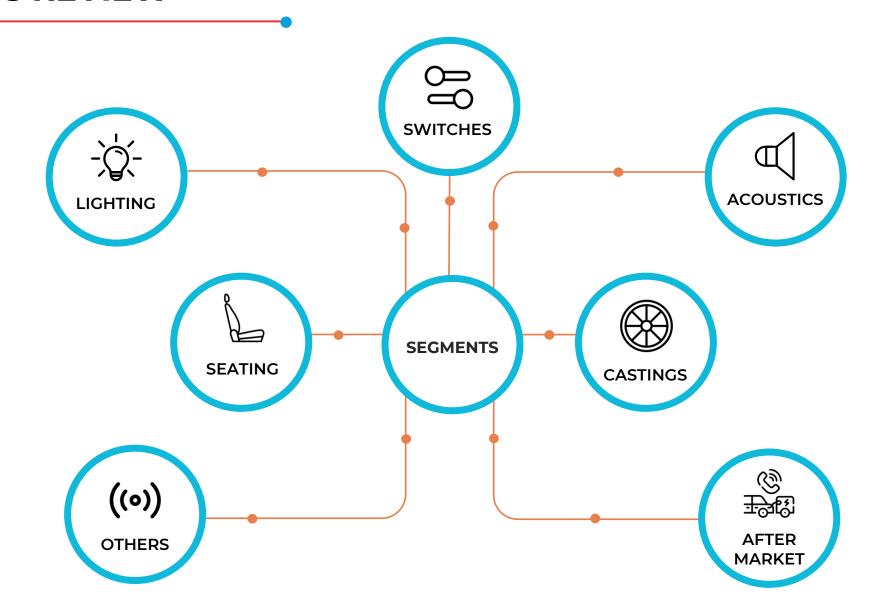




^{*}PAT UML Share

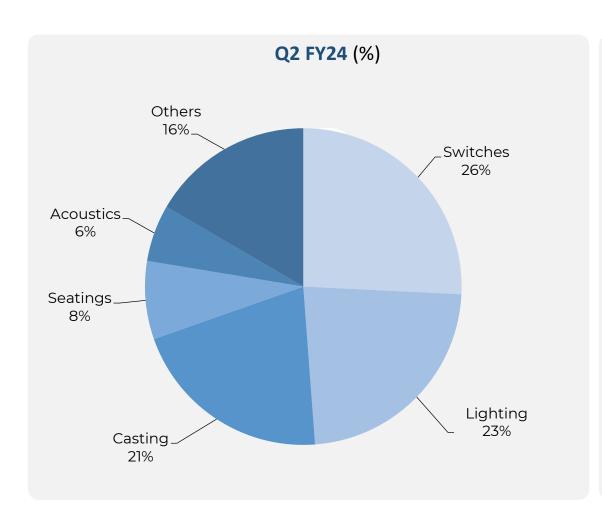
BUSINESS REVIEW

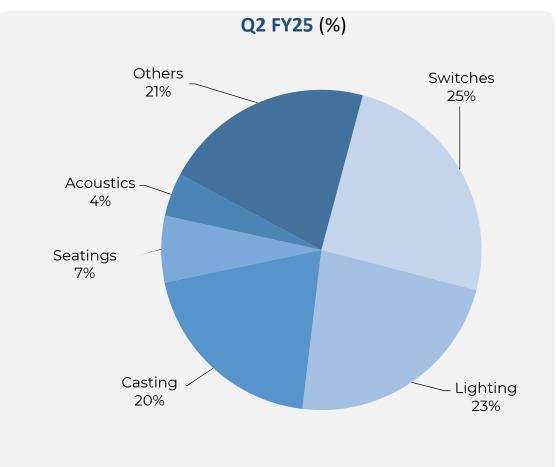




DIVISION-WISE REVENUE MIX

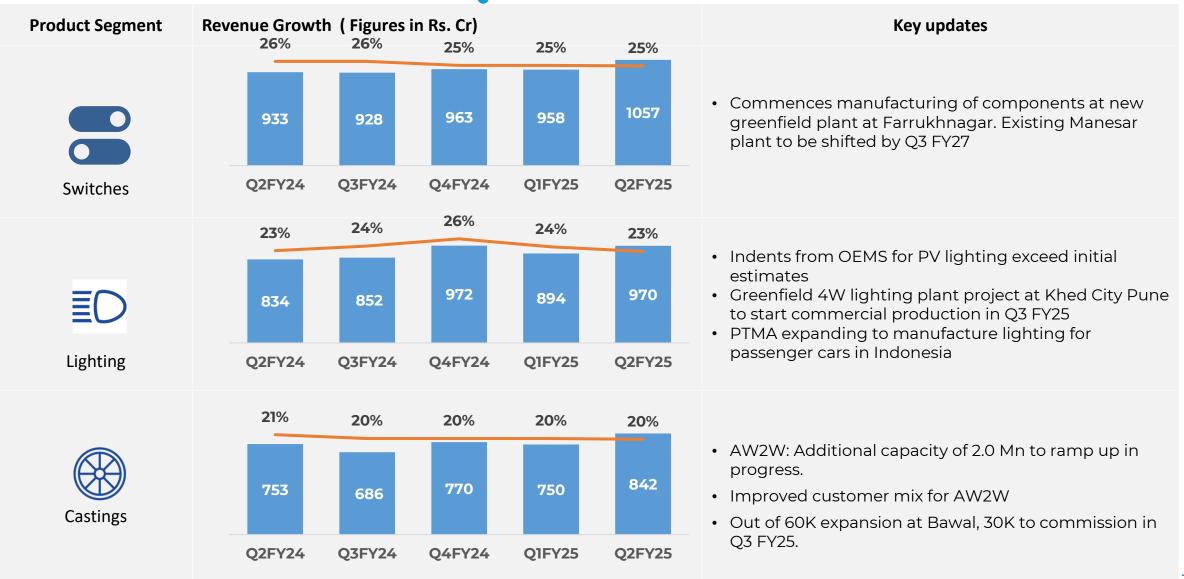






BUSINESS REVIEW



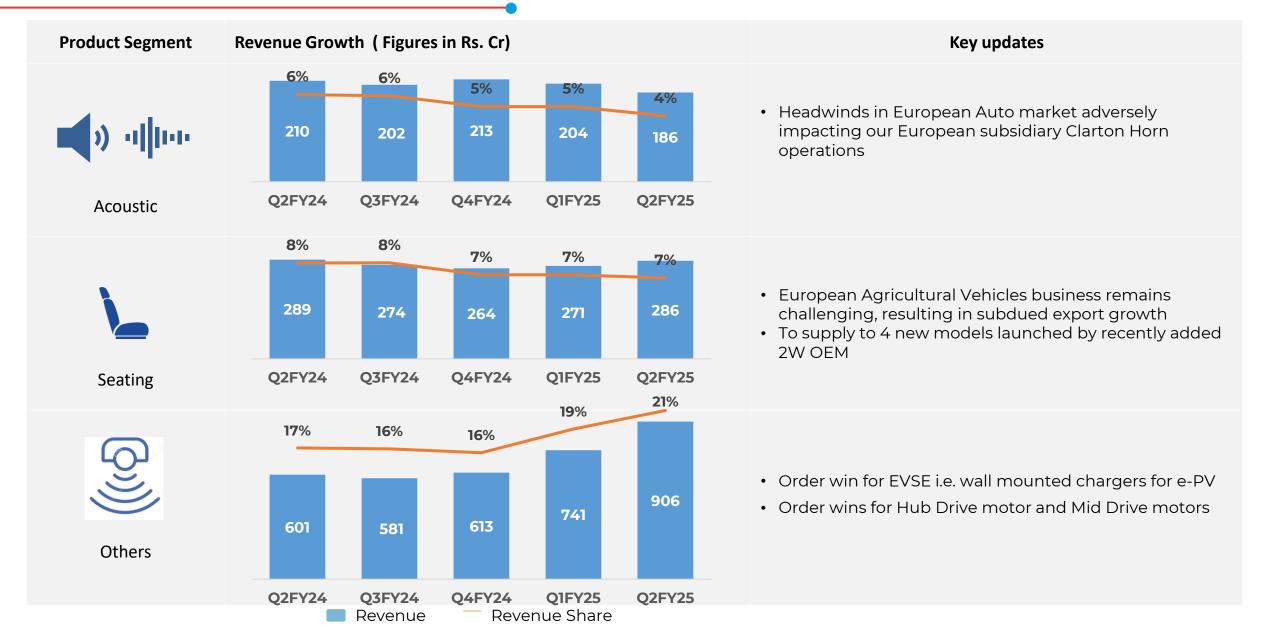


Revenue Share

Revenue

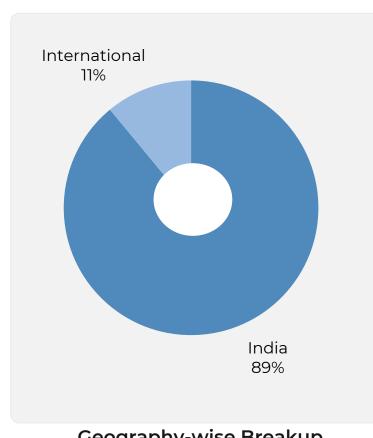
BUSINESS REVIEW



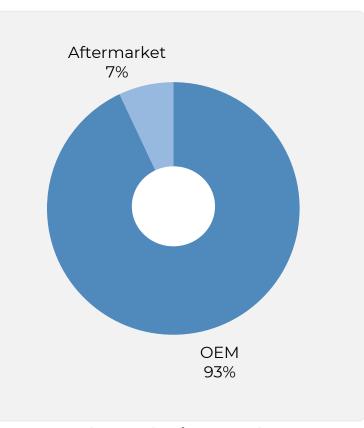


REVENUE BREAKUPS Q2 FY25

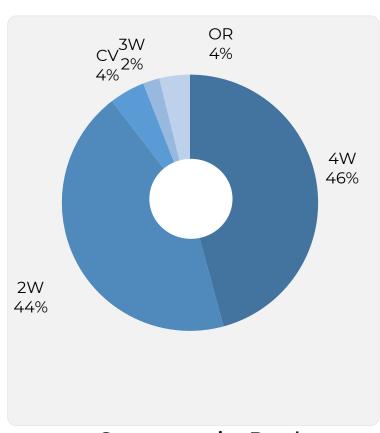




Geography-wise Breakup



Channel-wise Breakup



Segment - wise Breakup

AFTERMARKET- EXPANDING B2C BUSINESS



14

Key Highlights

- Revenue of Rs. 282 Cr during the quarter
- Leadership position in major products categories
- Strong brand recall with loyal customer base
- Continuous expansion of existing Product portfolio & addition of new product lines- Alloys, Infotainment, Seating, Air Braking etc.

6.500+ SKUs

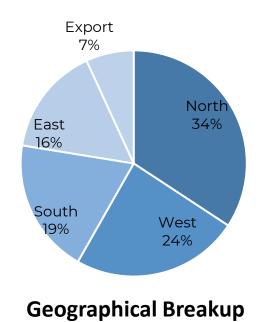
Switches, Horns, Lightings, Batteries, Filter, Indicator, Bulbs, RVMs, Braking, Shocks & struts and Accessories

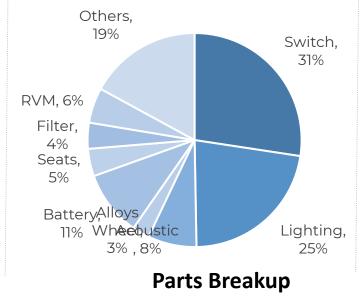
150.000+

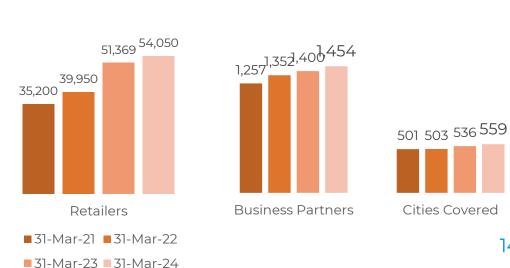
Workshops

6 Export Regions

Exporting to SAARC, ASEAN, EU. LATAM. MENA & Africa





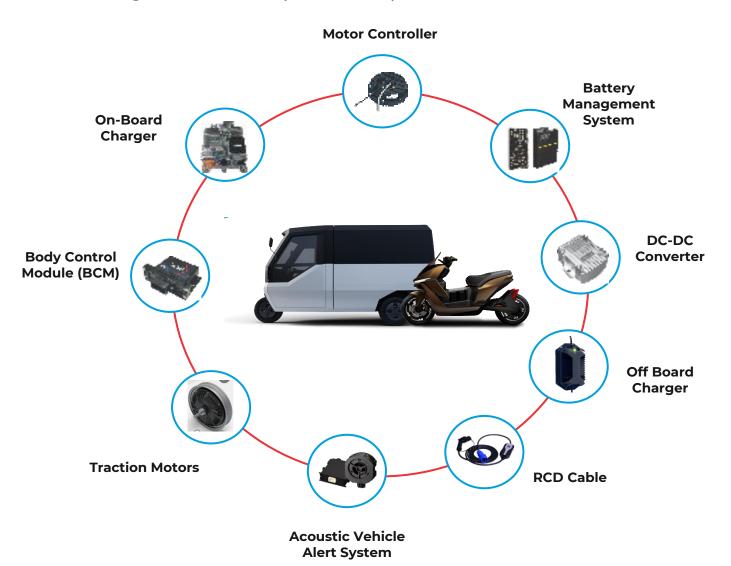


Expanding Network

UNO MINDA'S EV PRODUCT PORTFOLIO (2W & 3W)



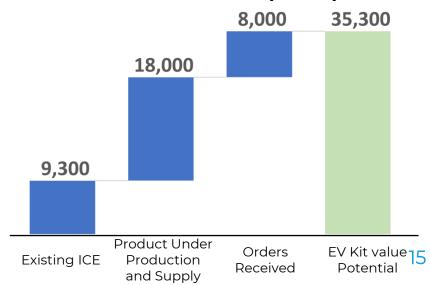
Low Voltage EV Products (48V to 96V)



Sales to 2W Electric Vehicles Rs Crores



Potential Kit Value (in INR)



EV Strategy for Four Wheeler





Integrated Charging **Control Unit**

> E-Axle (E-Motor+ Inverter + Reducer)

Under Production/Orders Won					
1	Battery Disconnect Unit				
2	AC Charging Cable				
3	Integrated Charging Control Unit (OBC + DC DC + PDU) (Low Voltage)				

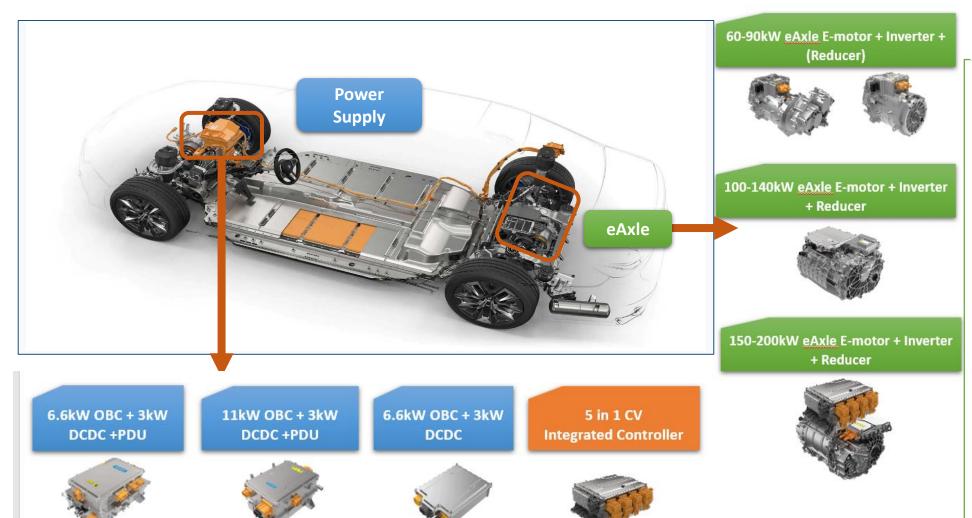
Under Self Development/TLA Done

4	EVSE-Wall Mount Charging Unit
5	Acoustic Vehicle Alert System
6	Integrated Charging Control Unit (OBC + DC DC + PDU) (High Voltage)

Electric Drive Unit (EDU)/e-Axle (E-Motor+ Inverter+ Reducer)

Product Portfolio under Inovance TLA







Inovance a leading provider of intelligent components and systems for electric and hybrid vehicles & supplies to many of the leading Chinese and Global PV and CV OEMs

~ USD 4.2 billion in revenue in FY23

TLA for Charging Control Unit (CCU), EV inverter, EV motors and next-generation 3-in-1 electric drive systems (e-Axle)

Partnership significantly expand Uno Minda's e-4W product portfolio

Project Expansion Update



Sr	Product Line	Entity	Total Cost (In Rs Crs)	Location	Capacity	Expected SOP	Update
1	4W Alloy Wheels	Uno Minda Ltd	542	Kharkhoda	120k Wheel p.m.		Project announced To be spend over 5 years
2	4W Alloy Wheels	Minda Kosei Aluminum (MKA)	190	Bawal	60k Wheels p.m.		Land Acquisition Delays 30K to start in Q3 FY25
3	2W Alloy Wheels	Uno Minda Ltd	300	Supa	2 Mn wheel pa	Q1 FY26	Project announced
4	4W Lighting	Uno Minda Ltd	400 (Phase I – 230 Cr)	Pune	New Lighting Facility	Q3 FY25 Phase 1	Phase 1 Commenced commercial production. To be spend over 5yrs
5	4W Lighting	PTMA	210	Indonesia	Expansion cum Shifting	Q4 FY26 Phase 1	Project announced
6	4W Switches	Uno Mindarika	110	Farrukhnagar	New Switch Facility	Q3 FY25	Subpart Manufacturing to Start from Q3 FY25
7	4W Switches	Uno Mindarika	120	Farrukhnagar	Shifting Cum Expansion	Q3 FY27	Project Announced
8	EV Specific	Uno Minda Buehler Motor	110	Bawal	Traction Motor Production Facility	Q4 FY 24	Phase 1 Commenced To be spend over 5 years
9	EV Specific	UnoMinda EV Systems	390	Farrukhnagar	New facility for EV specific products	•	Phase 1 Commenced To be spend over 6 years
10	Sunroof	Uno Minda Ltd	63	Bawal	New Facility	Q4 FY27	Project Announced



Project Expansion Update

Sr	Product Line	Entity	Total Cost (In Crs)	Location	Capacity	Expected SOP	Update
11	Airbags	TG Minda (JV)	175	Neemrana	1.2 Mn unit p.a.	Q3 FY25	Commenced commercial production
12	Airbags	TG Minda (JV)	283	Harohalli	Greenfield	Q1 FY27	Project Announced
13	Seat Belts & Smart Systems	Tokai Rika Minda (JV)	200	Neemrana	New facility	Q2 FY25	Commenced commercial production
	Total		3,093				

Great Place to Work Certified











4 Years

Consecutive Great Place To Work® Certified™



Top 100 | Large India's Best Workplaces for Women



Top 100 | Large India's Best Companies to Work for



Top 100 | Large India's Best Workplaces in Auto & Auto Components



Top 100 | Large
India's Best Workplaces for
Manufacturing



Top 100 | Large India's Best Workplaces for Millennials

Corporate Social Responsibility Initiatives





Blood Donation Camp in Collaboration with Red Cross Society



HP-CLAP (Continued Learning Access Program) in collaboration with Uno Minda



CSR Times Award 2024

in the "Women Empowerment" category for our flagship initiative, "Samarth-Jyoti".

Eye checkup camp at Samarth Jyoti center, Pune



Vocational Training at Samarth Jyoti center, Naharpur



CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (Rs. Cr)	Q2 FY25	Q2 FY24	YoY%	Q1 FY25	QoQ%	H1 FY25	H1 FY24	YoY%
Revenue from Operations (Net of Excise)	4,245	3,621	17%	3,818	11%	8,062	6,714	20%
Raw Material	2,754	2,377		2,460		5,214	4,363	
Employee Cost	528	449		516		1,045	873	
Other Expenses	481	394		433		914	746	
EBITDA	482	402	20%	408	18%	890	732	22%
EBITDA Margin	11.36%	11.09%	28 bps	10.7%	68 bps	11.0%	10.9%	14 bps
Other Income	2	9		11		13	17	
Depreciation	151	125		142		293	244	
EBIT	334	285	17%	277	20%	611	504	21%
EBIT Margin	7.9%	7.9%	-1 bps	7.3%	60 bps	7.6%	7.5%	7 bps
Finance Cost	46	27		36		82	52	
Exceptional Profit/(Loss)	9	0		0		9		
Profit before Share of Profit/Loss of JVs and Tax	296	258	15%	241	23%	537	452	19%
PBT Margin	7.0%	7.1%	-14 bps	6.3%	67 bps	6.7%	6.7%	-7 bps
Тах	78	73		67		145	117	
Profit before Share of Profit/Loss of JVs	218	185	18%	174	25%	392	334	17%
PAT Margin %	5.13%	5.10%	3 bps	4.6%	57 bps	4.9%	5.0%	-12 bps
Share of Profit/Loss of JVs	48	53		37		85	84	
Net profit/(loss) after share of profit/(loss) of associates / JVs (A)	266	238	12%	211	26%	477	418	14%
PAT attributable to:								
- Owners of MIL	245	225	9%	199	23%	444	398	12%
- Non Controlling Interests	21	13		12		33	20	
Earnings Per Share (Diluted)	4.26	3.92	9%	3.46	23%	7.72	6.93	11%



ABOUT UNO MINDA



UNO MINDA

A Leading Auto Component & Systems Player, **Since 1958**

TOP 200

₹ 169B (\$ 2.03 B)*

*Group Turnover (FY23-24)

BSE/NSE listed companies

74

Plants Globally

25+

32,000+ JV / TLA

Employees

26

Product Lines



To be a **Sustainable Global** organization that **enhances** value for all its Stakeholders, attains Technology Leadership and cares for its people like a **Family**.

VALUES

Customer is Supreme



Live Quality



Respect for Individual



Respect for **Work-place Ethics**



Encourage Creativity and Innovation to drive people, process & products



Uno Minda Limited is one of the leading manufacturers of auto components and systems with leadership across key product segments.



The company has a well diversified product portfolio with marguee clientele, both globally and domestically



Diversified across product divisions (Acoustics, Switches, Castings, Lighting and others), segments (4Ws & 2Ws) and geographies (International & Domestic) and channels (replacement & OEM)



Product portfolio is well insulated from any foreseeable market disruptions, with an ICE-EV agnostic product portfolio and constantly increasing kit value, leading to higher wallet share with OEMs



The company has been steadily growing its global presence through sustained capacity additions and channel expansions



Strong R&D focus and infrastructure helps in in-house product development and localization of products



Track record of robust financial performance and delivering strong shareholder returns, supported by reputed promoters with rich experience and backed by professional management team

Domains & Product Groups





Engine agnostic portfolio with potential upside from EV transition





UML's Powertrain Focused Portfolio



Domains	Product Lines	ICE	H2 ICE	CNG	PHEV	HEV	BEV
Electronic & Control	Portable Charging Unit						
Systems	Wall Mount Charger (EVSE)						
Safety & Comfort Systems	Fuel Hoses/Fuel cap						
Lighting & Acoustics	Alternate Fuel Systems						
Light Metal & Power Train	Air Filtration Systems						
	Canisters						
	Combined Charging Unit (CCU)						
	E-Motor/Generator						
4W EV*	E-Axle (EDU)						
	Inverter						
* Upcoming portfolio	Multi function Controllers						

GLOBAL PRESENCE



Strategic Manufacturing Location



Bawal

Neemrana Bhiwadi

Delhi RO

Haridwar

68 **Plants**

North zone. (31) [17] {1}

(1)

(1)

Bahadurgarh (2) 🚣 [1] 🕍 (1)

(8) <u>(8)</u> [6] (8) (10) 🚣 [5] 🕍



{1} 🏛





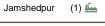
Head Office





14 Warehouses

East zone (1)







(3) 监 [1] 🕍 (1) Farukhnagar (2) Kii [1]

[3] (1)

(1) 🕌 G. Noida

West zone (20) [8] {7}

Gujarat	(8)		{4} 👊
Pune/Chakai	n (7) <u></u>	[8]	{2} 🟨
Waluj	(1) 🌆		
Pithampur	(1) 🏯		
Ranjangaon	(1) 🏪		
Supa	(1) 🏪		
Nasik			{1} 🟨
Khed	(1) الآيد		

South zone (16) [4] {6}

Bengaluru (3) L [1]

Narsapur			{2} 👊
Chennai	(6)	<u> </u>	[1] 🕍 {1} 🟨
Hosur	(5)	<u> </u>	[2]
	(0)		

Mysuru (2)	
Ramanagara	{1} 🏨
Madurai	{1} 🏨
Anantapur	{1} 🏨

Growing International Presence





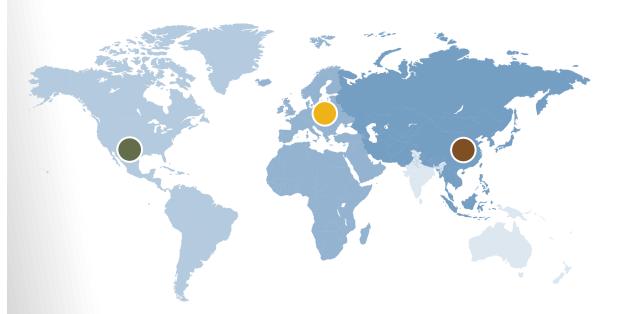
7 Sales Office



8 Engg. Centers



Warehouse



North & South America	(2) Europe (2) [7] {1}
Mexico (Queretaro) (1)	France (Epernon)
Colombia (Manizales) (1)	Spain (La Carolina, Bilbao)(1) [1]
	Germany (Reutlingen, Munich)(1) 4 [6] 4 {1}

Asia (w/o	Inc	lia)	(2) [1]		
Indonesia (Karawang)	(1)	<u>~~</u>	4			
Taiwan (Tainan).						
Thailand (Bangkok)			4			
Vietnam (Vin Phuc)	(1)	<u> </u>	4			
Japan (Nagoya)						
South Korea (Pyeongtaek)						

TOP MANAGEMENT TEAM





Mr. Nirmal K Minda
Chairman & Managing Director



Mr. Ravi Mehra
Deputy Managing Director
& Head Group Corporate



Mr. Amit Jain Group Chief Technical Officer



Mr. A.G. Giridharan CEO- Safety & Comfort Systems Domain



Mr. Kundan K Jha CEO, Light Metal & Powertrain Systems Domain



Mr. Naveesh Garg CEO- Electronics and Control Systems Domain



Mr. Rajeev Gandotra
CEO – Light & Acoustic
Systems Domain-2



Mr. Rakesh Kher
CEO – Aftermarket
Domain



Mr. Rakesh Mehta Group CHRO



Mr. Ramesh KS
CEO- ADAS, Controller and
Sensor Domain



Mr. Sunil Bohra
Group CFO, CSO & Head
Corporate Affairs



Mr. Vivek Jindal CEO – Light & Acoustic Systems Domain-1



Mr. Ashok Taneja Group Advisor

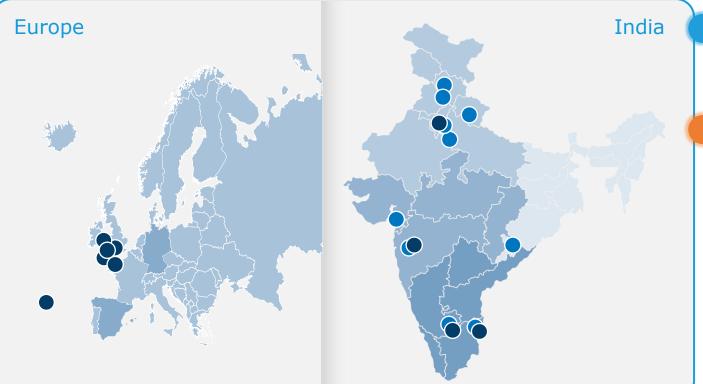


Mr. Navin Paul Group Advisor

In-house R&D helps drive Innovation...



Two-tier Engineering Organization THE NEW



Central R&D Centre With A Focus On Advanced & Future Technology

Pune, Gurugram, Chennai, Hosur & Bangalore

Regensburg, Munich, Ingolstadt-1, Wolfsburg -2, Osnabruck-1

Bilbao

Spain

Product-focused Business Engineering Teams 2W Switch, Mindarika, 4W Lighting, Minda Westport, Acoustic, Minda Nabtesco Manesar Minda Kosei, Minda Kyoraku, Toyoda Gosei Minda, Minda Onkyo, Uno Minda Buehler Motors Bawal 2W Lighting Bahadurgarh Sensor, Controller, 2W Switch, 4W Lighting, ADAS, Mindarika Pune Farukhnagar Uno Minda EV Systems Hosur Seating Minda Storage Batteries Pantnagar 2W Alloy Wheels Supa, Ahmednagar Densoten Minda Gurugram 4W lighting Japan 4W lighting South Korea 4W lighting Taiwan Clartorn horn Spain Munich-1, Reutlingen-1, Regensburg-1 Germany

State Of Art Validation & Test Facilities





>1200 NPD Engineers



252Patents
Granted



37 R&D and Engineering Centers



444Patent Filed



463Design Application Filed

UNO MINDA – Central R&D and Design Studio





Uno Minda's first flagship centre for research engineering and advance technologies.

MISSION: Attain Technology Leadership with Ingenious CREATors to Innovate for the future **of mobility** focusing on Value Creation, Quality, and Process.

400+ Engineers



75+ **R&D Projects**

















Locations



Pune, India

Gurgaon, India





Chennai & Hosur, India

Regensburg, Germany

Focus



PERSONALIZED

Wireless Chargers | USB & Data Port Chargers | Smart Switches | Seats with Mechanisms | Interior & Exterior Lighting I E Horns



Telematics Control Unit | IoT Platform

AUTONOMOUS

Automotive Cameras | Ultrasonic Sensors | Driver Monitoring System | ADAS Controllers



ELECTRIFIED

AC Chargers | AC – DC Chargers | DC DC Converter | AVAS

Key functional Competencies

Product Planning

Technical Sales

Simulation based Engineering

Prototyping

System Reg & Architecture

Functional / Sys Validation

Mechanical

Hardware & Layout

Software

Functional Safety

New Product Control

Engineering Quality

Product Costing

Manufacturing Engineering



An independent creative design studio that offers best-in-class creative services for mobility products and systems.



TRANSPORTATION DESIGN



DIGITAL SCULPTING



UI/UX DESIGN



DESIGN STRATEGY



PROTOTYPING



Advanced Technology Group

Focused on long horizon Technology projects (>3 Years)

Group Global Centre for Embedded & Software Technology

Focused on supporting embedded competency build-up for business

Nurturing Partnerships and Affiliations





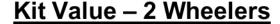




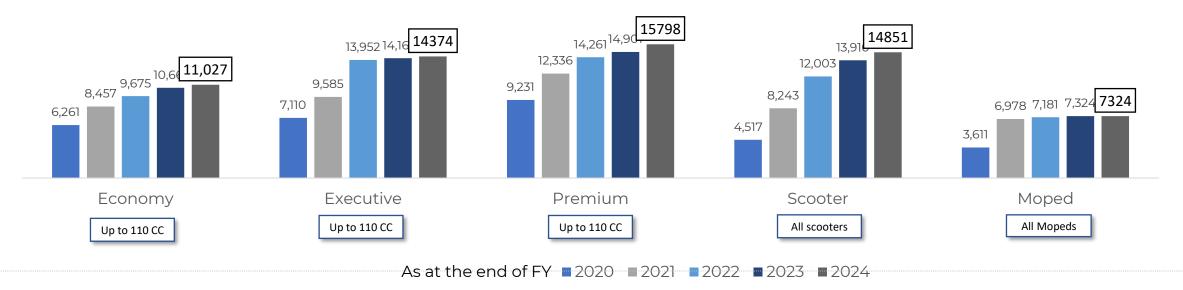


POTENTIAL KIT VALUE* – UNO MINDA

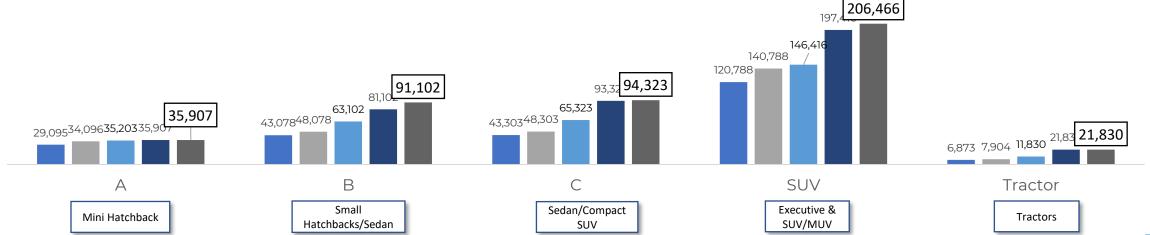




As at the end of FY ■2020 ■2021 ■2022 ■2023 ■2024



Kit Value - 4 Wheelers



^{*}Potential is calculated on basis that all products manufactured by Uno Minda which can be supplied in the vehicle.

Environmental, Social & Governance (ESG)





Environmental

More than 90% of plants ISO 14001 & ISO 45001 certified (Environmental & OHS Management System)

Energy and Emissions

Water Management

Waste Management



Vision to enable Employee and **Community Well-Being with** following organizational goals:

Community Well Being (CSR)

Employee Well Being



Corporate Governance

Policies governing our business

Ethics and compliances **Economic Value** Creation

Thematic Areas



15% Renewable Energy Share - FY 23-24

- 60% Renewable energy share by 2030
- **Carbon Neutral Operations by 2040**
- Carbon Net Zero by 2050



Our **Journey**



Seva Kendra, Bagla, Hisar Haryana, Skills Centre



Sr. Sec. School



MDMMS, Bagla Haryana



Samarth - Jyoti Project



SLMCH, Bagla Haryana Charitable Hospital



TSNMS, Kadi Gujarat Sr. Sec. School



TSNMS, Poonapalli, Hosur Sr. Sec. School

Suman Nirmal Minda Foundation operates in Education, Healthcare, Community Training, and Vocational Development. Projects include Community Schools, Remedial classes, IT skill programs, and vocational training for children, girls, boys, and women in need. There are 17 CSR Centres in 7 states, along with three Sr. Secondary Schools and a Hospital providing quality education and healthcare support to communities.



Skill **Development**



Education



Community Wellbeing



Preventive & Curative Health Care

ESG Targets and Action Plan



ESG Targets

- √ 60% Renewable energy share by 2030
- ✓ Carbon Neutral Operations by 2040✓ Carbon Net Zero by 2050

Sustainalytics

ESG Risk Rating

CORE ?

18.6

Low Risk

Environment

- CO₂ Footprint Reduction
 Rooftop Solar Installation, Electricity Via
 Open Access (Solar+ Wind), Dual Fuel Kit,
 PNG Genset, Energy Saving Projects
- Water Reduction ZLD, Rain Water Harvesting, Recycling, Conservation
- Hazardous Waste Reduction
- Non Hazardous waste reduction
- Waste to landfill

Social

- Lost time Injury Case (> 48 Hrs.)
- Non Lost time Injury (< 48 Hrs.)
- Schools, Hospitals, Vocational Training Centre for Underprivileged
- Volunteer participation of staff in CSR activities
- Gender Diversity

Governance

- Robust Governance Mechanism
- Compliance with all applicable laws and regulations
- Prioritizing Minority Interest
- Strong Capital Allocation Policy

Awards & Recognitions







Mr. Nirmal K Minda, CMD, Uno Minda Limited, has been awarded the prestigious **HURUN Selfmade Entrepreneur** Award, 2023!



Uno Minda is proud to secure the **Great Place To Work® (GPTW)** Certification for the fourth consecutive year in 2024!



Dr. Suman Minda, Chairperson of Uno Minda's CSR Wing, has been honoured with the prestigious **Golden Peacock Award** for Social Leadership for her impactful work in social welfare and community development.



Uno Minda has been honoured with the prestigious **Intellectual Property Award** for 2023 in the 'Top Indian Company for Design' category.



Uno Minda has secured its place among India's top 50 innovative companies in manufacturing, receiving recognition from CII for our pioneering work in automotive technologies for the second consecutive year.



The CSR wing of Uno Minda Group received "CSR Excellence in Women Empowerment" for its Project "Samarth-Jyoti" during the India CSR & Sustainability Conclave 2023 for excellent accomplishments of work for women.

Certifications



















Group Strengths





Long Standing Relationships with OEMs

6 Decades of Preferred Supplier status with Major OEMs across all segments



Located close to each customer

Located in all Automotive hubs in India, Growing Global Presence



Strategic & Technology Driven Alliances

With Global Technology Leaders supporting various Product Lines



Robust Systems and Governance mechanism

Strong System, Processes with experienced board to drive Governance and Ethical Practices



Human Resources

Great place to work certified. Focus on promoting In-house Talent & Succession Management



Trustworthy and Capable Supplier Base

More than 1500 Suppliers spread across Geographies



Strong R&D Capabilities

37 R&D and Engineering Centers Globally



Extensive Aftermarket Distribution Network

1500 Business Partners, 35000 Retailers & 75000 Service Points



Cyber risk Management

Strong & robust Security
Management & Cyber risk
Management framework to
safeguard company from cyber
threats



Corporate Office

Address: Village Nawada Fatehpur, P.O. Sikanderpur Badda, Manesar, Gurgaon – 122004, India.

Website: www.unominda.com

For further information, please contact

Mr. Ankur Modi

Vice President Head Treasury and Communication amodi@unominda.com

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